



INSCOM Journal

Summer 2006

**Maintaining a
happy homefront**



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illustration by Spc. James Felkins

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Send articles, photographs or story ideas to the INSCOM PAO at inscompao@mi.army.mil, or copies to 8825 Beulah St., Fort Belvoir, VA 22060. For additional information, call (703) 428-4965.

Maj. Gen. John DeFreitas, III
Commanding General

Command Sgt. Maj. Maureen Johnson
Command Sergeant Major

Joe Walker
Public Affairs Officer

Brian Murphy
Senior Editor

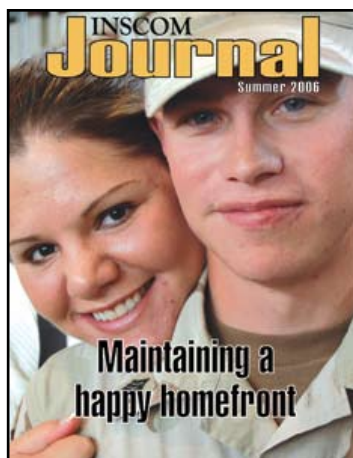


photo by 1st Lt. Christine Moore

On the cover

Force stabilization is of one Army Chief of Staff Gen. Peter Schoomaker's focus areas. The concept of force stabilization focuses on the well-being of Soldiers and their family members. Keeping Soldiers and their family members in the same location for an extended period of time encourages them to become a part of that local community. It also enables Soldiers to live, grow and train together for an extended period of time, which produces better results on the battlefield.



1st Place, Magazine Category
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INSCOM

One team.
One goal.



photo illustration by Brian Murphy

From the commander's desk

By Maj. Gen. John DeFreitas, III
Commander, INSCOM

The Global War on Terror has forced some changes in the way the U.S. Army Intelligence and Security Command, and the Army in general, conduct business.

For example, the sustained high deployments caused by the war has made it necessary to re-examine the way we, as an Army, handle personnel assignments. The shortcomings of the Army's system that moves Soldiers as individuals – which, in the process, breaks up trained teams – became unmanageable.

Instead of attempting to “recreate the wheel” every two or three years, Army leadership opted to highlight force stabilization. Lessons learned from past efforts by Task Force Stabilization confirmed that Soldiers who spend more time on installations with their units gain an understanding and depth of experience not found in Soldiers who quickly rotate among installations, units and jobs.

Force stabilization emphasizes building teams from squad to brigade level that stay together longer than Army units traditionally have. Here at INSCOM, I have no greater responsibility than to provide operational commanders with the best trained and equipped military intelligence force.

Now, when the Soldiers from the 513th Military Intelligence Brigade out of Fort



photo by Bob Bills

Maj. Gen. John DeFreitas, III.

Gordon, Ga., deploy, they do so as a unit that has lived, grown and trained together for an extended period of time. That type of familiarity, with each other and with the unit's mission, makes a huge difference in the quality of our Soldiers and the work they accomplish.

With increased stability, units can master basic skills, since new Soldiers are not arriving daily, and can spend more time acquiring advanced skills. This leads to enhanced combat capabilities, continuity during deployments and improved survivability on the battlefield. So when an intelligence analyst from the 902nd Military Intelligence Group deploys, we send him or her to the Middle East knowing they are fully trained and ready to get the job done.

In the past, the Army had to implement “Stop-Loss” to stop many Soldiers from leaving the

Army, and “Stop-Move” to stop Soldiers from changing units to enable it to fully man units that were scheduled for combat deployments. Forcing Soldiers to remain after their end of time in service sometimes created a hostile work environment and was only a short-term fix.

While the primary goal of force stabilization is to increase the readiness of Army units for national security requirements, force stabilization also supports well-being for Soldiers and their family members. Keeping Soldiers and their family members in the same location for an extended period of time encourages them to become a part of that local community. It gives spouses a chance to truly feel as if they are a part of the INSCOM family, and not just an afterthought. That translates to higher morale and a better quality of life for our Soldiers and their family members.

INSCOM aims to **Stabilize the future**

**By Command Sgt. Maj.
Maureen Johnson**
Headquarters, INSCOM

Army leadership is always looking for more efficient and effective ways to increase combat readiness as well as providing quality of life for Soldiers and their families.

The concept of force stabilization fell into that category when Army Chief of Staff Gen. Peter Schoomaker released his focus areas.

The reason Schoomaker highlighted force stabilization is that combat effectiveness and unit readiness today are adversely affected by personnel turbulence caused by the current individual replacement system.

Because personnel assignments are not currently synchronized, about a third of the personnel in an average unit turn over each year. This makes it extremely difficult to build combat effective organizations, ready to execute the Army's mission.

Force stabilization consists of two initiatives: stabilization and unit focused stability. Stabilization keeps Soldiers at stateside installations for longer periods. Per Department of the Army guidance, moves only occur to meet one of three prioritized requirements: needs of the Army, leader development or Soldier preference. Right now the focus is on the

Brigade Combat Teams. The ultimate goal is to apply this concept across the Army.

When Soldiers and their families spend longer tours at one installation, it allows for additional stability in schools for their children, jobs and career advancement for spouses, home ownership, and consistency and continuity of medical care. In other words, those Soldiers and their family members become part of that community.

Soldiers' assignment cycles are synchronized with the unit's operational cycle under the Unit Focused Stability manning concept. This synchronization increases cohesiveness and stability. A major benefit for the Soldier and their family is that they have more stability and predictability.

Along the same lines, the force stabilization mindset also helps to prevent Soldiers from "burning out."

Right now there are some Soldiers, who deployed to Afghanistan for a year while assigned to one unit and then moved to another installation just in time to deploy for a year to the Middle East. Keeping that Soldier at one duty station for an extended period of time, helps to limit how often Soldiers have to face that type

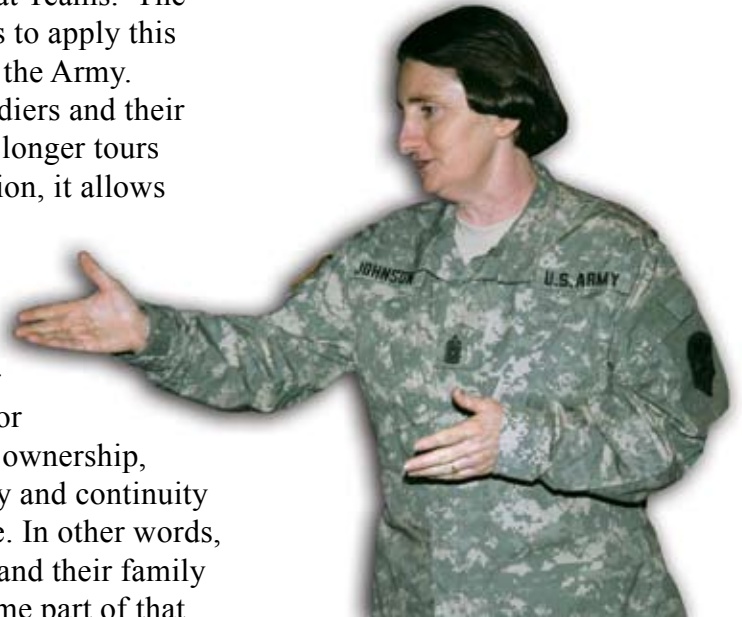


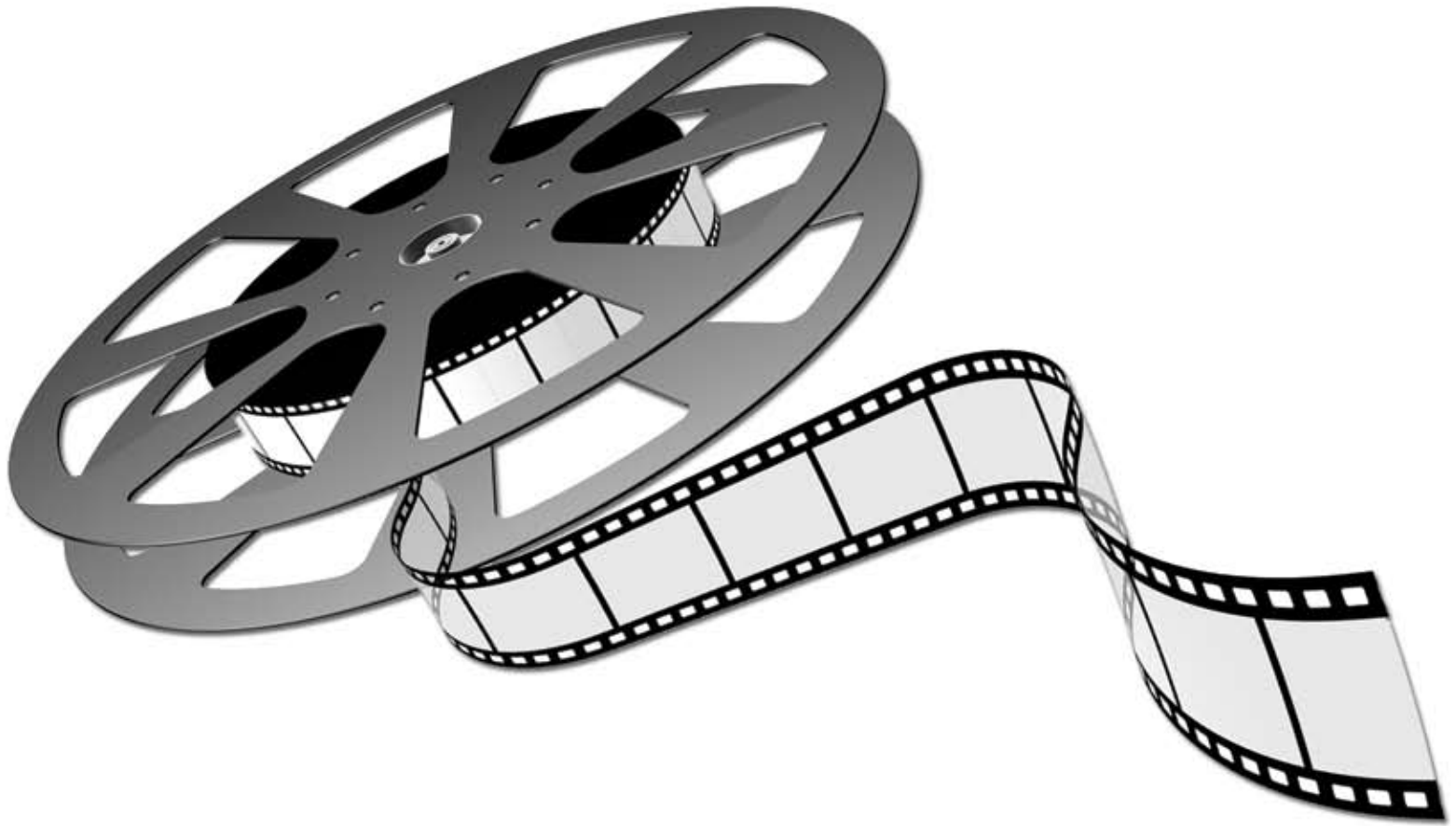
photo by Bob Bills

Command Sgt. Maj. Maureen Johnson.
of situation.

Of course, this will take time to execute for some Soldiers based on their low density, high demand military occupational specialties. We specifically see this across the military intelligence community.

Our leaders, to include Lt. Gen. John F. Kimmons, deputy chief of staff, intelligence, Maj. Gen. John DeFreitas, III, commanding general, U.S. Army Intelligence and Security Command, and Maj. Gen. Barbara Fast, commanding general, U.S. Army Intelligence Center, are working hard to balance the requirements, get trained Soldiers into the field and retain a quality force while focusing on the quality of life of Soldiers and their families.

Straight out of



HOLLYWOOD

by Brian Murphy
INSCOM Public Affairs

illustration by Max Delson



Staff Sgt. Arthur White.

Arthur White had two choices as he prepared to graduate from high school – head off to college to continue his education or join the family real estate business. Neither seemed all that appealing to him at the time.

So instead of heading down what he considered a less-than-favorable road, the Newport Beach, Calif., native opted to make his own career path and joined the Army in 1993 as a Spanish linguist. Little did he know that his decision to enlist would not only benefit him, but would also save a person's life.

Not qualified

Once White decided to join the Army, he knew what he wanted to do. He wanted to live the life of a “grunt.”

“I went to my recruiter and asked to be an infantryman,” he said. “I wanted to join the Army and see the world. I figured that being in the infantry would be a big change of pace from how I grew up. But the recruiter told me that I wasn’t qualified for the infantry. Looking back, I think he had intelligence slots to fill and he thought with my test scores it would be better to guide me into a different job.”

While White grudgingly agreed to become a linguist, he wasn’t completely sold on his new occupation.

“The more I began to do it, the more it seemed like school work – which was exactly what

I didn’t want,” White said. “I kept thinking that I joined the Army to get away from this, and that I wanted to do something different.”

White decided to give it a try for a three-year enlistment and if it wasn’t what he was looking for, he would move on to something else. His career began with stops at Fort Leonard Wood, Mo., for basic training, the Defense Language Institute, in Monterey, Calif., and advanced individual training at Goodfellow Air Force Base, in San Angelo, Texas. From there he headed north, to Fort Drum, New York, to learn what the Army is all about. If ever there was a place that was different from Newport Beach, this was it.

“I went from California private schools to a whole other world in Watertown, New York,” he said. “I mean, I had never even slept outside before I joined the military.”

During his time at Fort Drum, White provided support to the 10th Mountain Division as a member of a low-level voice intercept team.

“While it may not be the infantry, it was a lot closer to

what I envisioned,” he said. “I was assigned to a four-man unit that moved around collecting intelligence. I enjoyed my time there because I learned a lot about small-unit tactics, survival and all kinds of things I’d never seen in my sheltered upbringing.”

For a guy who came into the Army weighing less than 140 lbs. soaking wet, carrying around equipment that weighed as much as 100 lbs. for miles at a time often made him question his decision to bypass a cozy desk job in real estate.

“Initially it was a huge shock for me, but I adjusted and really grew to enjoy it,” he said. “Until you’re conditioned and used to it, it’s as hard of a challenge as you could possibly do.”

Just as White began to settle in and feel comfortable, his three-year enlistment was drawing to a close. White had a

For his actions while deployed to the Middle East, Staff Sgt. Arthur White was awarded the Bronze Star in January.

decision to make.

“I got to the end of my initial contract and I knew I hadn’t done everything that I wanted to,” he said. “Coming into my military career, I admit, I didn’t exactly know what that was. But once I was in and had more experience to draw from, I realized that there were other parts of the intelligence world, and the Army in general, that I hadn’t really seen. Fort Drum was a great place to start out, but I knew there was a lot more out there for me.”

See the world

While White did opt to stay in the Army, he only did so after he was allowed to switch to a different language. White reenlisted, and went back to school to learn Chinese Mandarin.

“I think I’m well suited for Chinese Mandarin because it’s a very abstract and flex-

ible language,” he said. “It just seemed to come to me pretty naturally.”

After spending 63 weeks in a classroom White wanted to get as far away from that environment as possible. So White called his branch manager and asked if there were any types of special assignments he could volunteer for. In January 2000, he was offered a position with the 1st Special Forces Group (Airborne) out of Fort Lewis, Wash., and he immediately accepted.

When asked about his time with 1st Special Forces, White said with a chuckle, “What’s there to say? I got to do everything I ever wanted.”

While with 1st Special Forces, White traveled to such locations as Japan, China, Korea, the Philippines, and Iraq. Additionally, he participated in several training opportunities not normally available to military intelligence Soldiers, such as Special Forces Advanced Urban Combat training and Airborne School. This was exactly the type of excitement White was looking for when he joined the Army.

“I showed up with a good fundamental knowledge, which really helped in the beginning,” he said. “Some people who showed up had to be taught everything from scratch. I was by no means an expert, but I was at least able to hit the ground running.”

In all, White jumped 22 times with Special Forces. Years later, he can still recall every minor detail of his first jump as if it took place yesterday.



photo by Staff Sgt. Christina O'Connell

"It was definitely a whole other side to the Army that I never knew existed," said White. "During the first jump I didn't have a single thought go through my head. I just stared at the back of the helmet of the person in front of me, and followed him out the door.

"Once you're outside of the plane the blast of wind that hits you feels like you're jumping out of a car that's going 100 miles-an-hour," he said. "The four seconds I had to wait for my parachute to open were easily the longest four seconds of my life. Once it did open though, and I looked up to check my canopy, I was grinning from ear to ear. It was the most beautiful thing I'd ever seen in my life."

Unfortunately for White, his body began to break down after five strenuous years with Special Forces. Once he was forced to get a permanent profile for his knee he felt it was time to move on, so White accepted a position with the U.S. Army Intelligence and Security Command in January 2005.

Lost and found

Now a staff sergeant, White transitioned into his role as an analyst with Company C, 741st Military Intelligence Battalion, 704th MI Brigade. While he enjoyed the challenges that come with fighting the war on terrorism stateside, it didn't take long for White to get antsy.

"Because of my Special Forces background I felt that I could be more useful to the Army than just sitting behind a desk," White said. "When the opportunity became available to

deploy to Iraq, I really pushed for it."

It isn't difficult to see why White's superiors opted to let him deploy.

"Very rarely do you see someone with the complete package – a Special Forces background in the military intelligence career field," said 1st Sgt. Thomas Holycross, first sergeant, Company C, 741st MI Battalion. "It's been refreshing having him in the unit, and he's one of those guys you truly enjoy having in your company. He's been a stand-up guy since day one. Whenever I ask for volunteers, I always know he'll be one of the first to raise his hand."

White left for a four-month individual deployment to the Middle East in May 2005. Shortly after he arrived in country, White was conducting research on a possible threat in Baghdad and stumbled across information that intelligence analysts from a different unit had previously worked on.

"They had gotten to a certain point and left it," he said. "They were unable to pursue it any further, so I contacted them and asked them for additional information on the intelligence thread."

White learned from the analysts that they had gone as far as they could with what they had gathered, and that they couldn't get their command's approval to spend any additional time or resources on it.

Even though it was incom-



file photo

plete work and there wasn't a lot of concrete evidence, White had a "gut instinct" that the information was a lead he should follow.

"We were able to develop a very suspicious pattern," White said. "It was nothing concrete – nothing we could prove in a court of law; but we did enough detective work to say that if we had to bet money, this is what we thought was going on."

So White and a few co-workers put together a presentation and tried to convince his bosses that this thread of intelligence needed to be fully explored. While his bosses

admittedly weren't sure what exactly they were looking at, they had enough confidence in their Soldiers to take a chance.

"From there we took what, by any estimation, would be considered a long shot," White said. "We sent out Soldiers to conduct a raid, and they found someone. Once in custody, he admitted to having seen a U.S. hostage within the last few months. He later revised his story and said he'd seen the hostage much more recently. We weren't able to get any more out of him, but he did lead us to the next person.

"Over the next two weeks, we became very aggressive as we conducted a series of raids

where one person led us to another who led us to another," White said. "Finally, we captured one person who said he knew where the hostage was. During a daylight raid one morning we flew in and rescued him."

So last September an American hostage was freed after being held captive for nearly 10 months because an intelligence thread caught White's eye and his bosses let him follow his instincts. It's no wonder the 30-year-old receives such glowing praise from his superiors.

"Staff Sgt. White serves as a great role model for all junior Soldiers," said Capt. Anthony Ianozi, commander, Company C, 741st MI Battalion. "He has a

wealth of knowledge and experience, and what's most impressive is his willingness to share it with others."

White brought many of the "lessons learned" from his Iraq deployment back to the 741st MI Battalion, who have since implemented those experiences into sergeant's time training. But as Holycross puts it, "that's just another example of White's selfless dedication to his unit, and to the Army in general."

Because of White's actions, he was awarded the Bronze Star in January.

"This was a very special experience for me," White said. "We went from thinking that the hostage was dead, to thinking he may or may not be alive, to knowing that we were close to saving him. We initially thought we were trying to hunt down his killers, and then everything changed once we knew we were closing in on him. It was so gratifying knowing that we had saved him. It's something I'll definitely never forget."

And to White, the award was simply a bonus for doing his job.

"Many times we in the intelligence field do work that no one ever knows about," he said. "At the end of the day you're lucky if you get a quiet pat on the back – we know that coming in. So it was unusual to see this become so public, and to receive the Bronze Star. It was all very humbling."

Not bad work for a guy who joined the Army as a way to get away from the real estate business.



illustration by Max Delson



Interrogation

by Elaine Wilson
Special to 470th MI Brigade

photo by Stefan Klein



Col. Richard Saddler, commander, 470th Military Intelligence Brigade, addresses those in attendance during the 201st Military Intelligence Battalion's activation ceremony at Fort Sam Houston, Texas, April 12.

Army leaders are taking a proactive approach to the lessons learned from the Abu Ghraib detainee abuse incidents by revamping the intelligence field.

One of the biggest changes is the activation of dedicated interrogation battalions and a new joint training center for the intelligence career field.

The first joint interrogation and debriefing battalion in the Army stood up April 12 during a ceremony at MacArthur Parade Field, Fort Sam Houston, Texas.

The 201st Military Intel-

ligence Battalion, 470th Military Intelligence Brigade is the first of four joint interrogation battalions - two active and two reserve - to be activated in the next several years. Its mission is to conduct detainee screening and interrogation missions in support of military operations throughout the world such as Enduring and Iraqi Freedom. Additionally, the battalion will provide the Army's manning to the theater and Joint interrogation facility, and more importantly, provide the command and control of the interrogation operations for other services and agencies to plug into.

"Being the first dedicated interrogation battalion in the Army, the spotlight is on these fine Soldiers and their leadership," said Col. Richard Saddler, commander, 470th MI Brigade. "Fortunately they are the finest our nation has to offer and they will do well in their upcoming missions."

The 201st MI Battalion has more than 140 active duty Soldiers, who specialize in interrogation and intelligence.

The concept for the battalions came about, in part, as a result of a 2004 investigation led by Maj. Gen. George Fay into the Abu Ghraib abuse of

detainees.

"The Department of the Army, based on the Fay report and other weaknesses in how we conducted intelligence operations, recognized the need for dedicated interrogation battalions," Saddler said.

Additionally, Soldiers were in smaller elements embedded in units throughout the world instead of consolidated into "highly-trained units."

"Prior to this, the command and control stopped at the company level. The Army needed the command and control a battalion structure can provide," said Lt. Col. John

Strycula, battalion commander, who previously served as chief of plans and operations for U.S. Army Europe and 7th Army in Heidelberg, Germany.

While the Army will retain oversight, the battalion can plug in other services as needed, Strycula said. "We can bring on Air Force, Marines, Navy, whatever the mission calls for."

Strycula said he is looking forward to the challenge of commanding the first-of-its-kind battalion.

"I'm honored and excited about commanding this battalion," he said. "There's a lot to do but this battalion will

not fail. This battalion will succeed because of the competency, motivation, and professionalism of the Soldiers you see standing before you. They are that impressive and I am honored to serve with them."

Along with the new battalion, plans for a new joint training center at Camp Bullis are in the works.

"This interrogation center of excellence will feature an event that all interrogation units will rotate through to ensure they are battle ready on all interrogation and warrior tasks before they go to war," Saddler said.



photos by Spc. Jason Merrell

The honor guard participates in the 201st Military Intelligence Battalion, 470th Military Intelligence Brigade activation ceremony at Fort Sam Houston, Texas, April 12. The unit is the Army's first dedicated interrogation battalion.



Mind Games

by Brian Murphy
INSCOM Public Affairs

photo by Antonio Ovejero Diaz



courtesy photo

Maj. Kristo Miettinen analyses the board during the All-Army chess championship at Fort Myer, Va.

Maj. Kristo Miettinen is not seven feet tall. He cannot run the 40-yard dash in under 4.4 seconds, and he is not able to bench press 500 pounds.

Hell, naysayers don't even consider his sport to be legitimate, so at first glance this unassuming 38-year-old Army reserve officer is often overlooked – which is fine by him.

Miettinen, who is the vulnerability assessment chief with the 2nd Battalion, 1st Information Operations Command (Land), may not look like the athletes routinely highlighted on television or daily newspapers, but he is quietly becoming someone opponents fear. No, he's not a wrestler or a race car driver. He's a chess player.

"When I play, I strive to come up with unexpected or overlooked ideas," he said. "More often than not, the turning point in a match is a move my opponent never even thought of – something out of left field. I use disciplined out-of-the-box thinking, if that's not a contradiction in terms."

The Lohja, Finland native began playing the game during his childhood. Initially, Miettinen viewed the game as a fun time waster, no different than playing checkers or a family card game. But the more he played the game of chess the more he began to enjoy and embrace the cerebral approach necessary to be successful.

"I began playing chess

when I was 10 years old," he said. "I was a member of the chess club when I was in high school, and that's when I really learned how to play the game."

Miettinen's family relocated from Finland to Boston after his father, Olli, got a job as a professor at Harvard. That's not an easy adjustment for a 14-year-old boy.

"Finland is a very regimented society," he said. "For instance, all of the students get up on their feet when the teacher enters the classroom. And then they wait for the teacher to give them permission to sit down. Moving from that kind of formality to the wild informality of the U.S. in the 70's was the biggest change."



courtesy photos

Maj. Kristo Miettinen takes on Sgt. 1st Class Jeffrey McAleer during the All-Army chess championship.

Culture shock aside, the move also threw a wrinkle in Miettinen's plans. Growing up he always knew he wanted to serve in his country's military. Once he finished high school, Miettinen went on to college at Cornell University and planned on returning to his homeland upon graduation to serve his country. But a funny thing happened along the way.

"I ended up meeting my wife, Denise," he said. "I got sidetracked, and I ended up staying in America."

Miettinen graduated Cornell University in 1986 with two degrees – one in electrical engineering and one in philosophy. Still feeling the "social obligation," Miettinen altered his original plan and instead enlisted in the U.S. Army as an

infantryman in 1989, and was commissioned as an officer in the reserves one year later. He then returned home and resumed his job designing satellites in the civilian sector.

Over the next 16 years, Miettinen deployed twice as a civil affairs officer – a nine-month rotation to Bosnia in 1996 and a yearlong assignment in Afghanistan in 2001. And then, last November he deployed on a year-long tour in the Middle East with 1st Information Operations (Land).

While long duty days are to be expected during deployments, any free time Miettinen has is usually spent either doing physical fitness training, keeping in touch with his wife, Denise, and four kids or playing chess at the Morale Welfare Recreation

Center in Camp Arifjan, Kuwait.

While Miettinen looked at the friendly chess games as a way to make the days go by, his play caught the attention of his opponents.

"A fellow officer heard about the All-Army chess team and encouraged me to try out for it," he said. "So I went ahead and filled out the application."

Nearly 50 Soldiers applied, but only 12 were selected to compete for a spot on the All-Army team based on their national ratings and major tournament experience. Hopefuls weren't even up for discussion unless they were an active U.S. Chess Federation rated member.

Having made the cut, Miettinen flew from Kuwait to participate in the All-Army Chess Championships at Fort

Myer, Va., May 13-19. While it might not be the most publicized All-Army event, this was the 47th year that the chess championships took place.

Anyone who thinks the All-Army Chess Championships was a vacation for Miettinen and the 11 other hopefuls is sorely mistaken. A typical day for each participant featured two separate five-hour chess battles against the other elite players. The level of focus and intensity required during one five-hour game is so high that often times one wrong move is the difference between a win and a loss.

"First and foremost, it takes patience to be successful at an event like this," he said. "Additionally, you must have complete concentration and the will to avoid settling for the first easy answer. The biggest challenge for a player, after two or three hours of intense competition, is to want to rush a decision and do something quick to see what happens. If you do that against a player with more patience, even if you both have the same skill level, he will find a way to beat you."

The top six All-Army Chess players were selected to compete against Air Force, Marine Corps and Navy contingents in the Inter Service Chess Tournament June 20 at Keisler Air Force Base in Biloxi, Miss.

"The tournament was a lot more hard fought this year than I've ever seen it," said Lt. Col. David Hater, who placed second this year and has competed in the championship an impressive 12 times. "Kristo did about as well as I did my first year. If he

plays in some more tournaments and gets some more experience at this level, I would suspect he could easily make the team down the road."

And while Miettinen wasn't among the six finalists chosen, he was one of two alternates selected.

"Day one I looked around and attempted to figure out how I fit in against the competition," he said. "After the first day I was confident I could play with these guys, but I did recognize that the best players were at a level that I am not at ... yet."

Although he didn't make the team, Miettinen didn't walk away empty handed. His time in the competition helped him realize that the mindset necessary to be successful at chess also translates well to Army life.

"There are definitely similarities," he said. "Specifically, the kind of stress you face in planning, supervising and then conducting operations and the need to maintain flexibility in how you react and anticipate situations during a military operation."

Miettinen has a family, a full-time job and a commitment to the reserves, so he knows he won't have a lot of free time once he returns from his deployment. Regardless, he plans on fine tuning his game so he can be ready next year.

"With a little bit of work I know I can be more competitive at this level," Miettinen said. "I've set a goal for myself and I'll focus on that."

The competition should consider itself warned.





HELPING THE WORLD

(One person at a time)

by Staff Sgt. Christina O'Connell
704th MI Brigade

courtesy photo

Summer 2006



photo by Staff Sgt. Christina O'Connell

Master Sgt. Sylvia E. Whorley, equal opportunity advisor, 704th MI Brigade, enjoy some free time at a book store.

The world is a better place because of people like Master Sgt. Sylvia E. Whorley.

Whorley serves as the equal opportunity advisor for the 704th Military Intelligence Brigade at Fort George G. Meade, Md., ensuring that the Army EO programs are enforced and that all Soldiers are provided with a fair and supportive work atmosphere.

"The amount of people that she interacts with – she crosses gender and race lines," said Chaplain (Maj.) Terry Austin, 704th MI Brigade. "And the Soldiers she deals with really trust her."

Trust can be difficult to achieve but is vital in Whorley's position. Her effectiveness in the unit relies on her ability to gain Soldiers' confidence so that she can help them, according to

Austin.

Whorley knew that she wanted to help others and make a difference when she joined the Army as a Morse-code operator in 1990. Though she originally planned on only serving her initial enlistment, the Army life, as well as the opportunity to live in a diverse environment and help others has kept her in uniform for more than 16 years.

"I only joined for four years at first, with finishing my last two years of college and other benefits in mind," said Whorley. "But I enjoyed the whole Army lifestyle and the diversity so much that I'm still here."

Whorley has enjoyed assignments in the military intelligence community at Fort Devens, Mass., Korea and Fort Gordon, Ga. during her military career, but says that it has been her recruiting and EO posi-

tions that have been the most rewarding.

"I liked recruiting and people think I'm crazy for it," said Whorley. "Being able to help others make positive changes in their lives made it worth it for me."

Whorley's passion for helping others extends far past her duty day, and into her personal life. Every year Whorley contributes money to charities such as St. Jude's, Feed the American Children and HIV research funds.

"I really believe in supporting organizations that support children," said Whorley. "I find that when I contribute, I never go without."

The giving nature of Whorley may be the result of her strong family upbringing.

"Faith was solid in our family," said Whorley. "We were



photo by Staff Sgt. Christina O'Connell

Master Sgt. Sylvia E. Whorley puts the finishing touches on a display for the 704th MI Brigade's Women's History Month celebration.

raised in the church with good, solid values and morals, and that has made me who I am.”

Whorley also learned some important lessons from her family, such as hard work and setting goals, which have been essential for her success.

“My father taught me a lot about responsibility and hard work,” said Whorley. “My mother taught me the importance of taking care of myself and having self-respect.”

Whorley’s character, work ethic and passion for her job have allowed her to be so successful at her job and in life in general, according to Evelyn Lurhuma, coordinator, Fort Meade Army Community Service Victim Advocate/ Sexual Assault Response, who works alongside Whorley on the Army

Sexual Assault Prevention and Response Program.

“The EO program is her passion,” said Lurhuma. “She is very focused, does not leave room for mistakes and works hard to make sure that everything is done right the first time.”

Her hard work has not gone unnoticed, as Whorley was named the U.S. Army Intelligence and Security Command’s Equal Opportunities Advisor of the Year for 2005, which she feels is her highest achievement in her military career.

“You really get out of it what you put into it,” said Whorley. “To be recognized for all those hours of work means a lot, especially since it’s coming from INSCOM. I’m honored.”

Whorley’s success has not been limited to her military

accomplishments. She started working on her Associate’s degree in 1992, and by 2003 she had earned her Bachelor’s of Art in Business Management and a Master’s degree in Human Relations Management.

“All of my off-duty time was spent on college work,” said Whorley. “I’m a firm believer that education is power. I think everyone should become a lifetime student – it doesn’t have to be a traditional classroom, you can learn from everyone you talk to. I get a lot of face time with Soldiers throughout the brigade. It allows me to be the eyes and ears for the command, but also I get to learn something from everyone I talk to.”

When Whorley does have some free time, she often finds herself at bookstores, reading inspirational books, enjoying fine dining and long drives.

Whorley may find herself in the mountains when she retires, but for now her retirement plans are geared toward settling in North Carolina and teaching human relations at a university. She also entertains the idea of becoming a pageant director to help young adults earn scholarships for college, as Whorley herself did as a teenager.

But rest assured, Whorley will continue to give her body and soul to her job and the Soldiers she works with until the day she retires.

“She is a subject-matter expert when it comes to the EO program,” said Lurhuma, “But she has a passion for any program that will improve the life of a Soldier. The Army is her passion.”



Compassionate

by Tina Miles
902nd MI Group



com•pas•sion•ate (adj.): marked or motivated by concern with the alleviation of suffering.

Sp. Thomas Ketchum and his family are all too familiar with the word compassionate.

Ketchum, an intelligence analyst with the 308th Military Battalion, 902nd Military Intelligence Group, and his family were transferred to Fort George G. Meade, Md., on a compassionate reassignment last year because his two-year-old daughter, Riley, suffers from seizures.

According to doctors, Riley suffers from a rare case that has no name, and making matters worse – they are unsure what causes the seizures.

Ketchum served back-to-back rotations in Afghanistan in 2004 and 2005 with the 25th

Infantry Division, Hawaii. Riley, the oldest of three children, was born while Ketchum was deployed and her seizures began when she was only three months old. She was hospitalized and originally diagnosed with epilepsy. Ketchum was granted emergency leave and flew home to Vermont for a month, where his family was living at the time.

After his deployment, Ketchum returned to Hawaii, where Riley's condition worsened. She was cared for at Tripler Medical Center, Hawaii, under the watchful eye of Col. Robert Peterson, head pediatric neurologist.

"He even gave us his direct telephone number to be reached

at any time," said Ketchum.

When the Tripler Medical Center ran out of resources Peterson recommended Ketchum for a compassionate reassignment to Maryland.

Over the last year, Riley has been seen at Walter Reed, Bethesda, Malcom Grove and National Institutes of Health. Riley's brain has not grown nor developed mentally beyond the age of three months. Throughout the entire ordeal, Riley is a happy, cooing child who especially enjoys car rides.

Ketchum's wife, Bethany, remains optimistic at all times. She has to because along with a special-needs child, they have a set of younger twin daughters, Kendyl and Kailyn. But just



courtesy photos

Two-year-old Riley Ketchum has been in and out of hospitals for most of her life because of seizures.

because she remains optimistic doesn't mean that there aren't difficult days.

"You need lots of support, especially from family, friends and employers," she said.

No Soldier wants to feel like a burden, Ketchum added, and unless you're in a similar situation it's hard to comprehend how time consuming a special-needs child can be.

"One day my daughter will be totally fine and content and then she's in and out of seizures. She stops breathing and the next thing you know you're in an ambulance on the way to the emergency room," he said.

Capt. Christopher Forbes, commander, Headquarters and

Headquarters Company, 308th MI Battalion, said it is the leadership's responsibility to work with Soldiers who have been compassionately reassigned, especially when juggling medical appointments and duty requirements.

"We try to ensure the Soldier is afforded all reasonable opportunities to be with their family while still having an opportunity to train and work with the unit," Forbes said.

Forbes' first sergeant, Sgt. 1st Class Arthur Tyree agreed, "It is important to also keep in mind the personal needs of the actual Soldier." He added that often everyone focuses on the 'family' in a compassionate

reassignment situation; however, it is ultimately up to the first sergeant to keep tabs on the Soldier's personal and professional needs.

The main reason the Army gave Ketchum the compassionate reassignment was because Maryland has some of the best children's hospitals that would suit Riley's specific needs, Ketchum said.

"And the reassignment has definitely helped us," said Bethany. "Because it brought us closer to our family."

In their situation, the Ketchums can use all the help they can get. Thankfully, the Army showed them some compassion.



Deployments and training will continue to be a constant part of daily life for 704th MI Brigade Soldiers.

A worry-free future

by Staff Sgt. Christina O'Connell

704th MI Brigade

For the past two years, Soldiers have had playbooks, briefs and articles available to them about the integration of the Army's new manning system, known as force stabilization.

While many units have already felt the affects of the new structure, as brigade combat teams and units of action have been established at several stateside installations, the 704th Military Intelligence Brigade has yet to see a change.

"Force stabilization will not apply to us in the same way it will impact other units," said Command Sgt. Maj. David

Roper, command sergeant major, 704th MI Brigade. "Though we will feel unintended consequences of it."

The aftershock of the restructuring Roper referred to is the potential for a large number of non-deployable Soldiers to be assigned to the U.S. Army Intelligence and Security Command in the future.

"There was an initial worry that INSCOM would become a pool of non-deployable Soldiers because although we do have a continuous deployed presence in Iraq, Afghanistan and other locations, we do not deploy as a unit," said Roper.

Because the 704th MI Brigade doesn't fit the force stabilization model of deployment cycles, Soldiers who are able to do their duties, but are unable to deploy because of medical or other reasons could end up at the unit.

"I don't think the Army will lessen the standards for retention, but instead non-deployable Soldiers could come to INSCOM," said Roper.

Although an increase of non-deployable Soldiers may fill the ranks in the brigade, Roper says that he doesn't expect a startling amount.

"I was worried we would

become the repository for non-deployable Soldiers, but I really don't expect to see a dramatic change," said Roper.

Soldiers of the 704th MI Brigade will not be structured with the three-year lifecycles of the force stabilization system, but they will still have the opportunity to enjoy stabilization at Fort Meade, Md., and all the positive impacts force stabilization offers to Soldiers and family members.

"You'll still get the three years stability here, but then you can request to leave and go back to a BCT," said Roper. "The Army will honor that stabilization and the Soldier would stay here until receiving orders to support a BCT."

Non-deployable Soldiers looking to the 704th MI Brigade as a getaway from the "real Army" are in for a rude awakening.

"A non-deployable Soldier might attempt to do their entire career here, but we don't agree with that," said Roper.

Because the 704th MI Brigade is a large organization, it provides Soldiers with many opportunities to work in leadership positions and different areas of the military intelligence career field. If Soldiers are not moving out of the positions, other Soldiers are unable to rotate into the brigade and have those opportunities.

Soldiers assigned to the brigade for an extended period also miss the opportunity to train in a tactical environment, which impacts leadership experience and development in combat tasks, Roper said.

"Soldiers should do one tour here and get out to the muddy boot units and deploy," said Roper. "If you're deployable, the Army expects you to

pay your dues. That's the bottom line."

Although the 704th MI Brigade is essentially a non-deployable unit, deployments and training are a constant part of the daily life of the unit and will remain so. Soldiers are steadily deployed individually or as part of a team to meet the needs of the Army in support of the Global War on Terror.

"I've been really impressed with the enthusiasm and training of our Soldiers," said Roper.

Soldiers of the 704th MI Brigade will continue to train and support their mission, regardless of the effects of the force stabilization system.

"I hope that Soldiers have it in their minds that they joined an Army at war, and the chances that they're going to deploy are high," said Roper. "I think the Soldiers here in the brigade are ready for that."



photos by Staff Sgt. Christina O'Connell

Soldiers looking to the 704th MI Brigade as a getaway from the "real Army" are in for a rude awakening.



illustrationw by Paige Murphy

WASHINGTON (Army News Service) – Electronic data including names, social security numbers, dates of birth and disability ratings for up to 26.5 million veterans and some spouses have been stolen.

The electronic data was burglarized from the home of a Department of Veterans Affairs employee who violated organization policies by taking the data home.

The FBI, VA Inspector General's office and law-enforcement agencies have launched an investigation, and the employee is on administrative leave pending an outcome.

"Authorities believe it is unlikely the perpetrators targeted the items because of any knowledge of data contents," said

Secretary of Veterans Affairs R. James Nicholson in a notification letter to veterans. "It is possible that they remain unaware of the information or how to make use of it."

"VA is taking all possible steps to protect and inform our veterans," said Nicholson, adding that no evidence suggests the data has been used.

Veteran Affairs is working with Congress, the news media, veterans service organizations and other government agencies to ensure veterans and their families are aware of the situation and know how to protect themselves from misuse of their personal information.

Task Force members are working with credit bureaus to help ensure veterans receive

free credit reports, and will meet today to coordinate Federal response and increase safeguards to prevent the reoccurrence of such incidents.

For more information visit: www.firstgov.gov. Veterans may also call (800)-FED-INFO to learn about consumer-identity protections. The call center will be open 8 a.m. to 9 p.m. EDT Monday through Saturday as long as it is needed.

"The call center will be able to handle up to 20,000 calls per hour, or 260,000 calls per day," Nicholson added.

"The men and women of VA take our obligation to honor and serve America's veterans very seriously and we are committed to seeing this never happens again," he said.

The Defense Department is working to determine exactly how many active duty and Reserve servicemembers could be affected by the theft of personal information from a Department of Veterans Affairs employee's home, a DoD official said here today.

DoD is working equally hard to ensure servicemembers are informed about the issue and protected, said Bill Carr, deputy undersecretary of defense for military personnel policy.

"We're going to make it easy by working with VA for servicemembers," he said. "There's nothing that could be done for the military that the Defense Department won't do on their behalf, as quick and as convenient as we can."

VA announced yesterday that the personal data of as many as 1.1 million active duty servicemembers, 430,000 members of the National Guard, and 645,000 members of the reserves could be included in the information, which was loaded onto discs and taken home by a VA employee in May. The employee loaded some of the information onto his laptop computer, which was later stolen from his home.

The numbers reported yesterday are preliminary findings and represent the worst-case scenario, Carr said. When DoD learned June 1 that some current servicemembers could have been affected by the data loss, officials asked Veterans Affairs for all the Social Security numbers in the database available to the employee, Carr said. These numbers were checked against databases at the Defense Manpower Data Center, which maintains military personnel information, he said.

"There's still a chance, because (the VA) provided the database with all the possibilities the employee might have had, that when we double-check the content of the (discs), then the problem might be less than first reported," Carr said.

For now, people should assume that 80 percent of the active-duty force and 90 percent of the Selected Reserve - National Guard and Reserve members affiliated with units - are vulnerable to personal data theft, Carr said. The vulnerable information includes names, Social Security numbers, and dates of birth, he said.

Veterans Affairs keeps personal information on current military members because the department administers benefits like the Montgomery G.I. Bill and Servicemembers' Group Life Insurance, which are issued during active duty and after separation, Carr said. The information ensures servicemembers receive their benefits quickly and accurately, he said.

Information relating to the defeat of identify theft also is available at the Military OneSource Web site.

When DoD officials have a better idea of how many people are affected, they will establish a searchable Internet database so people can find out if their information was compromised, Carr said. In the event of an identity theft resulting from this information loss, it is not yet clear whether VA will be responsible to assist or compensate the servicemember, he said. (American Forces Press Service)

SHOTS FROM THE FIELD



photo by Esau Lolis

Spc. Quentin McCoy, Fort Carson, Colo. moves in on his opponent, Spc. Joshua Kidwell Fort Bliss, Texas, on the first night of boxing. McCoy outpointed Kidwell 34-14. McCoy defeated Fort Huachuca's Spc. Nathaniel Hicks to win the 2006 super middle weight All-Army Gold medal.

SHOTS FROM THE FIELD



photo by Sgt. Deborah Herman

Soldiers from the 314th Military Intelligence Battalion, 470th MI Brigade take down a “terrorist” during a training exercise. During the scenario, the terrorist attempted to disrupt the voting process by taking the head of the town hostage.



courtesy photo

513th Military Intelligence Brigade Soldiers low crawl a casualty through an obstacle during a training exercise.

SHOTS FROM THE FIELD



photo by Sgt. Deborah Herman

A staff sergeant from the 314th Military Intelligence Battalion, 470th MI Brigade heads down the rappel tower.



photo by Jayme Loppnow

Sgt. Michael Harmon and four-legged friend, “Master Sgt.” Oh Riley, have fun with Youngju Harmon during the 165th Military Intelligence Battalion welcome home celebration June 6 at Kelley Barracks in Darmstadt, Germany.

SHOTS FROM THE FIELD



photo by Brian Murphy

The feature story on Washington Redskins linebacker Robert McCune titled "The other draft" by Brian Murphy, which first appeared in the Summer 2005 issue of the *INSCOM Journal*, took first place in the sports category of the U.S. Army's 2005 Keith L. Ware journalism competition. Then, in April, the feature story earned first place in the Department of Defense's Thomas Jefferson awards competition.

The background of the entire page is a sepia-toned photograph of soldiers in a wooded area. A thick rope is strung across the upper portion of the frame, with soldiers visible in the background and foreground, some appearing to be engaged in a physical training exercise. The text is overlaid on this image.

INSCOM's Vision

The Army's operational intelligence force - engaged worldwide as part of the joint/interagency team; conducting multi-discipline collection, fusion and analysis to generate actionable intelligence in support of the Global War on Terrorism and regional contingency operation.

A network of horizontally integrated fusion centers which leverage shared national databases. Persistent intelligence, surveillance and reconnaissance, tactical reporting and advanced analytical tools.

Joint, interoperable counterintelligence/human intelligence, signals intelligence, and measures and signatures intelligence modules capable of rapid deployment/employment - with linkage to the fusion center network.

Tactically useful, rapid prototype initiatives developed, vetted and fielded in partnership with the intelligence community, industry and academia.

Tough, joint-savvy intelligence leaders at every level.